



Province of Manitoba

LEADER OF THE OFFICIAL OPPOSITION

March 17, 2026

Colin Hornby
Keystone Agriculture Producers
General Manager
Via email: colin.hornby@kap.ca

Dear Colin,

It has been great to meet and work with the Keystone Agriculture Producers. Your organization does a great job bringing entrepreneurs and businesses together and ensuring that Manitoba remains a great place to live, work, and do business.

Our Progressive Conservative Caucus is undertaking a new policy development process and we are inviting stakeholders and the business community to make a submission on how we can work together to build a stronger province.

We would like to hear from you on what direction and initiatives you think will strengthen our province and deliver opportunity for Manitoba families.

Here are 10 questions that you could pose to your board and members to provide us with some suggestions on what will help bring prosperity to your businesses, your families and all Manitobans:

1. How have rising costs and the lack of affordability affected your businesses and what measures could alleviate these rising costs?
2. How have Manitoba's high levels of personal income taxes, business and payroll taxes, school taxes and education property taxes impacted your business in Manitoba?
3. How important would more access to venture capital or lower cost loans be for expanding and growing your business?

4. What are some examples of Red-Tape in Manitoba impacting small and medium sized businesses that should be reduced or eliminated? Are delays in permitting, approvals, environmental assessments, and infrastructure decisions impacting your businesses success and profitability?
5. Are the high levels of crime by violent and repeat offenders impacting your business and what would you like to see done to address rising crime levels?
6. Is access to adequate primary health care impacting your business, your employees, or family?
7. Are the annual 3.5% and 4% hydro rate increases implemented by the Manitoba NDP going to impact your businesses profitability?
8. Will the ending of indexing of Manitoba's tax brackets and the Basic Personal Amount by the NDP harm your employees and family's ability to make ends meet on your monthly expenses?
9. What changes do you think would most contribute to families wanting to live and work in our province and raise the next generation?
10. What other policy priorities and reforms would your organization like to see implemented at the provincial level?

I look forward to hearing all your suggestions as we embark on developing our policies for a new path of prosperity and economic growth for Manitoba.

Please do not hesitate to contact my office at any time and send us your ideas and concerns; we will be glad to consider incorporating them into our work at the Legislature.

Sincerely,



Obby Khan, MLA for Fort Whyte
Leader of the Official Opposition

cc. Lauren Stone, MLA Midland
Finance Critic

Konrad Narth, MLA La Verendrye
Critic for Business, Mining, Trade, Job Creation, and Agriculture